Welcome to the 2012 -2013 Village of Almont Budget Companion. As a governmental entity, we continually strive to provide a transparent and responsive government and are pleased to present this document to you. This report contains information relevant to the Village's 2012 – 2013 annual operating budget. It is our hope that our residents will find this information useful. Questions concerning this guide may be directed to the Village Manager or Clerk/Treasurer at (810) 798-8528.

Village President - Steve Schneider

Village President Pro-Tem – Tim Dyke

Council Member - Rick Lauer

Council Member - Dave Love

Council Member – Gary Peltier

Council Member - Rick Tobias

Council Member - Tom Umphenour

SUMMARY 2012 – 2013 VILLAGE FUNDS OVERVIEW

This page highlights the current mill rates and utility rates being levied or charged for each relevant Village activity or fund [as of June 2012] and the approved rates for the upcoming 2012 – 2013 fiscal year [which runs from July 1, 2012 to June 30, 2013]:

| | Current Rate | Approved Rate |
|---|--|--|
| General Operating Mill Rate Water Construction Debt Mill Rate DWRF Water Tower Debt Mill Rate | 13.567 mills 1.755 mills 2.580 mills | 13.567 mills 1.755 mills 2.480 mills |
| TOTAL MILLS LEVIED | 17.902 MILLS | 17.802 MILLS |

Current SSO Rate: Approved SSO Rate: \$2.52 per 1,000 gallons \$1.75 per 1,000 gallons

Current Sewer Rate: Approved Sewer Rate:

\$25.00 Fixed and \$7.23 per 1,000 gallons \$27.00 Fixed and \$7.95 per 1,000 gallons

Current Water Rate: Approved Water Rate:

\$25.00 Fixed and \$4.75 per 1,000 gallons \$30.00 Fixed and \$5.25 per 1,000 gallons

The approved utility rate increases represent an increase of 4.90% for the average system user that consumes 17,500 inside gallons on a quarterly basis.

SUMMARY 2012 – 2013 GENERAL FUND OVERVIEW

| Projected 2012 – 2013 Fiscal Year Carry-Over | \$80,000 |
|--|-------------|
| Projected 2012 – 2013 Revenues | \$1,486,179 |
| Projected 2012 – 2013 Expenditures | \$1,454,260 |
| Projected Receipt from Water Fund | \$10,000 |
| Projected 2012 – 2013 Operating Surplus | \$41,919 |
| Projected 2012 – 2013 Fiscal Year Ending Balance | \$121,919 |

Executive Overview

The Almont Village Council has implemented several financially sound changes that have contributed to improving the fiscal viability of the Village general fund.

The 2012 – 2013 Budget will result in the residual fund balance increasing by approximately 52.39% for a 2012 – 2013 fiscal year ending balance of \$121,919.

The current goal of Village administrative staff is to prudently manage fiscal resources so that a fund balance between \$250,000 and \$300,000 exists at the end of each of the 2015 - 2016 fiscal year.

This goal is in keeping with commonly accepting municipal management practices that emphasize the need to maintain a residual fund balance equivalent to between two and three months of operating expenses.

GENERAL FUND REVENUES

EXPLANATION OF SIGNIFICANT CHANGES

| Line Item | 2011 – 2012 Budget | 2012 – 2013 Budget | Explanation for Change |
|--------------------|-----------------------|-----------------------|--------------------------------|
| Real | | | , |
| Property Tax | \$663,000 | \$645,215 | Improved Analytical Capability |
| Personal | | | |
| Property Tax | \$26,448 | \$40,440 | Improved Analytical Capability |
| Park Budget | | | - |
| Contribution | \$5,875 | \$9,105 | Additional Projects Planned |
| Contribution From | | | Previous Amount was used to |
| Equipment Fund | \$44,156 | \$0 | Fund One Early Retirement |
| Refunds & | | | Previous Amount Included |
| Reimbursements | \$56,823 | \$29,500 | Bond Reimbursements |
| Refunds & | | | |
| Reimbursements TNU | \$70,000 | \$0 | Federal Grant Term Ended |
| Estimated | | | Strategic Fiscal Management by |
| Carry-Over | \$60,000 | \$80,000 | Council and Staff |

ADDITIONAL BUDGET NOTES

- 1. Previous property tax collection analysis methods did not accurately measure the extent to which personal property taxes account for property taxes collected by the Village. A new analysis method reveals that personal property taxes actually account for 5.89% of all property taxes collected by the Village.
- 2. The annual charge per household for garbage collection for the 2011 -2012 fiscal year was \$164.88. The approved annual charge per household for garbage collection for the 2012 2013 fiscal year is \$169.68.

GENERAL FUND EXPENSES GOVERNING BODY CATEGORY

ITEMIZED WAGES

The following individuals receive the following amounts of annual compensation from the Governing Body budget category:

| Village President Steve Schneider | \$840 |
|-----------------------------------|-------|
| President Pro-Tem Tim Dyke | \$600 |
| Councilmember Rick Lauer | \$600 |
| Councilmember Dave Love | \$600 |
| Councilmember Gary Peltier | \$600 |
| Councilmember Rick Tobias | \$600 |
| Councilmember Thomas Umphenour | \$600 |

TOTAL \$4,440

ADDITIONAL BUDGET NOTES

1. The previous budget amount for legal notices within the Governing Body category was an insufficient amount. In order to ensure enough funds are available to pay for unplanned notices and publications, the line item amount was increased to \$3,750.

GENERAL FUND EXPENSES ADMINISTRATIVE/MANAGER CATEGORY

ITEMIZED WAGES

The following individuals receive the following amounts of annual compensation from the Administrative/Manager budget category:

Village Manager Oliver Turner

\$50,000

Deputy C/T (33%)

\$13,500

TOTAL

\$63,500

EXPLANATION OF SIGNIFICANT CHANGES

| Line Item | 2011 – 2012 Budget | 2012 – 2013 Budget | Explanation for Change |
|----------------------|-----------------------|-----------------------|-------------------------------|
| Salaries | | | Increases Included in Revised |
| Full-Time | \$56,900 | \$63,000 | Village Manager Contract |
| | V | | Increases Included in Revised |
| Pension | \$2,200 | \$4,200 | Village Manager Contract |
| Health Savings | | | New Line Item Due to Change |
| Contributions | N/A | \$8,200 | in Health Care Plan |
| | | | Increased to Prepare for |
| Legal Fees | \$7,500 | \$12,000 | Unexpected Encumbrances |
| , | | | Includes a Request to Receive |
| Education & Training | \$400 | \$3,000 | Zoning Admin. Training |
| Vehicle Allowance/ | | | Additional Required Trips to |
| Mileage | \$100 | \$1,200 | Flint for NMDC |

ADDITIONAL BUDGET NOTES

- 1. Dues and membership fees include costs for the International City/County Manager Association (ICMA), the Michigan Local Government Management Association (MLGMA), and the Association of Certified Fraud Examiners.
- 2. Education and training costs include expenses for two MLGMA conferences, MML conferences (the Village Manager currently serves as secretary for MML Region 5), zoning administrator training, and various MML training events.

GENERAL FUND EXPENSES CLERK CATEGORY

ITEMIZED WAGES

The following individuals receive the following amounts of annual compensation from the Clerk budget category:

Clerk/Treasurer Kimberly Keesler \$41,000 Deputy C/T (34%) \$13,450 AP/Billing Clerk (35%) \$13,900

TOTAL

\$68,350

EXPLANATION OF SIGNIFICANT CHANGES

| Line Item | 2011 – 2012 Budget | 2012 – 2013 Budget | Explanation for Change |
|----------------------|-----------------------|-----------------------|-------------------------------|
| Salaries | | - | Reduced as a Result of |
| Full-Time | \$85,000 | \$70,000 | Personnel Transition |
| Salaries | | | Increased for Employees to |
| Over-Time | \$300 | \$1,000 | Conduct Extra Analytical Work |
| | | | Reduced as a Result of |
| Pension | \$7,000 | \$3,500 | Personnel Transition |
| | | | Reduced as a Result of |
| Hospital Insurance | \$16,000 | \$8,400 | Personnel Transition |
| Health Savings | | | New Line Item Due to Change |
| Contributions | N/A | \$4,300 | in Health Care Plan |
| | | | The New Clerk/Treasurer will |
| Education & Training | \$50 | \$2,000 | be Highly Active |
| | | | The New Clerk/Treasurer will |
| Mileage | \$300 | \$1,000 | be Highly Active |

ADDITIONAL BUDGET NOTES

1. The Village recently appointed a new Clerk/Treasurer who will become very active in representing the Village at relevant professional events.

GENERAL FUND EXPENSES CENTRAL MUNICIPAL CATEGORY

EXPLANATION OF SIGNIFICANT CHANGES

| Line Item | 2011 – 2012 Budget | 2012 – 2013 Budget | Explanation for Change |
|---------------------|-----------------------|-----------------------|----------------------------|
| | | | Anticipated Increases in |
| Garbage Collection | \$110,898 | \$115,000 | Collection Charges |
| | | | Debt Incurred for Building |
| Municipal Debt Fund | \$21,074 | \$0 | Expansion Paid in Full |
| | | | Reduced to Reflect |
| Contingencies | \$114,161 | \$10,000 | Fund Equity Figures |

EXPLANATION OF NEW LINE ITEMS

Several line items were added to the budget to more effectively plan for recurring expenses. These expenses include the Next Michigan Development Corporation initiative, costs for the Village's unemployment policy, costs related to the servicing and upkeep of copiers and toners, costs for elections, and costs associated with upgrading Village phones and computers (technology infrastructure).

In addition, line items were added to account for other planned expenses. These include costs for receiving actuarial valuations (analytical services), making improvements to the meeting and conference room, and repaying monies that were previously borrowed from the equipment fund in order to finance an early retirement purchase agreement. Finally, a line item for bank fees was added to serve as an internal control.

DDA CAPTURE AND PAYMENT

The Village provided prompt and timely payment to the DDA during the 2011 - 2012 fiscal year and has appropriated \$90,500 to pay the DDA during the 2012 - 2013 fiscal year. This amount increased by approximately \$900 as a result of increased property values within the DDA boundaries.

MUNICIPAL BUILDING DEBT FUND

The Village made its final payment on the debt that was incurred in order to expand the Municipal Building during the 2011 - 2012 fiscal year.

GENERAL FUND EXPENSES PUBLIC SAFETY CATEGORY

ITEMIZED WAGES

The following individuals receive the following amounts of annual compensation from the Public Safety budget category:

| Chief of Police Patrick Nael | \$54,000 |
|------------------------------|----------|
| Sergeant | \$52,089 |
| Officer | \$49,184 |
| Deputy C/T (33%) | \$13,000 |

The budget category also supports the following wage-related expenses:

| Shift Differential Payments | \$1,350 |
|-----------------------------|----------|
| Additional Hours Expenses | \$16,500 |

TOTAL

\$382,859

EXPLANATION OF SIGNIFICANT CHANGES

| Line Item | 2011 – 2012 Budget | 2012 – 2013 Budget | Explanation for Change |
|--------------------|-----------------------|-----------------------|--------------------------------|
| Salaries | * | | Reduced Costs Due to Early |
| Full-Time | \$424,000 | \$383,000 | Retirement Agreement |
| Salaries | | | Reduced As a Result of Officer |
| Part-time | \$45,500 | \$28,000 | Returning to Staff |
| Salaries | | | Reduced As a Result of Officer |
| Over-Time | \$28,000 | \$23,000 | Returning to Staff |
| | | | Reduced Costs Due to Early |
| Hospital Insurance | \$93,000 | \$76,500 | Retirement Agreement |
| | | | Reduced Costs Due to Early |
| Pension | \$30,000 | \$26,000 | Retirement Agreement |
| Health Savings | | | New Line Item Due to Change |
| Contributions | N/A | \$24,000 | in Health Care Plan |
| In Lieu of Sick | | | Two Officers Have Reached |
| & Longevity | \$8,770 | \$10,000 | Milestone Anniversary Dates |

GENERAL FUND EXPENSES PUBLIC SAFETY CATEGORY (CONTINUED)

ADDITIONAL BUDGET NOTES

- 1. An early retirement purchase agreement completed in July of 2011 has obtained significant savings for the Village of Almont during the 2012 2013 budget year, with an anticipated decrease of at least \$61,000 in public safety costs.
- 2. An officer that had been working in a different capacity that was funded through a federal grant has now returned to the Village office on a full-time basis and will be used in a manner that helps to reduce part-time staffing costs and overtime costs.

GENERAL FUND EXPENSES PUBLIC WORKS CATEGORY

ITEMIZED WAGES

The following individuals receive the following amounts of annual compensation from the Public Works budget category (**note**: all DPW employees receive 40% of their wages from this budget category):

| DPW Superintendent Bryan Treat | \$21,874 |
|--------------------------------|----------|
| Senior Equipment Operator | \$16,873 |
| Equipment Operator | \$16,249 |

The budget category also supports the following wage-related expenses:

| Cashing Out of Comp Hours | \$5,500 |
|----------------------------|---------|
| Temporary Assignment Costs | \$1,000 |

TOTAL \$61,496

EXPLANATION OF SIGNIFICANT CHANGES

| Line Item | 2011 – 2012 Budget | 2012 – 2013 Budget | Explanation for Change |
|-------------------|-----------------------|-----------------------|------------------------------|
| Salaries | | | Improved Projecting and Cost |
| Full-Time | \$73,954 | \$60,000 | Accounting Capability |
| Salaries | | | Improved Projecting and Cost |
| Part-time | \$13,000 | \$8,500 | Accounting Capability |
| Hospital | | | Reduced Costs Due to Village |
| Insurance | \$30,399 | \$24,000 | Changing Health Care Plans |
| Health Savings | | | New Line Item Due to Change |
| Contributions | N/A | \$8,000 | in Health Care Plan |
| In Lieu of Sick & | | | Improved Projecting and Cost |
| Longevity | \$4,205 | \$3,500 | Accounting Capability |

ADDITIONAL BUDGET NOTES

The buildings line item contains expenses for painting the DPW buildings (\$3,400) and replacing the heater in the main DPW garage (\$2,000).

GENERAL FUND EXPENSES PUBLIC WORKS/LIFT STATION CATEGORY

ITEMIZED WAGES

The following individuals receive the following amounts of compensation from the Public Works/Lift Station budget category (**note**: all DPW employees receive 13% of their wages from this budget category):

| DPW Superintendent Bryan Treat | \$7,109 |
|--------------------------------|---------|
| Senior Equipment Operator | \$5,484 |
| Equipment Operator | \$5,281 |

TOTAL

\$17,874

EXPLANATION OF SIGNIFICANT CHANGES

| Line Item | 2011 – 2012 Budget | 2012 – 2013 Budget | Explanation for Change |
|---------------------|-----------------------|-----------------------|------------------------------|
| Salaries | | | Improved Projecting and Cost |
| Part-Time DPW | \$0 | \$2,500 | Accounting Capability |
| e: | | | Improved Projecting and Cost |
| Hospital Insurance | \$7,000 | \$4,000 | Accounting Capability |
| Health Savings | | | New Line Item Due to Change |
| Contributions | N/A | \$2,000 | in Health Care Plan |
| In Lieu of Sick & | | | Improved Projecting and Cost |
| Longevity | \$2,155 | \$1,000 | Accounting Capability |
| | | | Adjusted to Prepare for |
| Sewer Backup Claims | \$12,000 | \$7,000 | Equivalent Number of Claims |
| | | | Budgeted to Serve as Back-Up |
| Replace/Repair | \$0 | \$5,000 | for Sewer Fund Expenses |

ADDITIONAL BUDGET NOTES

Pursuant to a previous act of Village Council, the expenses within this category are slowly being transferred to the sewer fund so that the water and sewer systems can be fully self-supporting and will not need to rely on general fund subsidization. Between the 2011-2012 fiscal year and the 2012-2013 fiscal year 50% of the previous expenditures within this category will have been transferred to the sewer fund.

GENERAL FUND EXPENSES PARKS AND RECREATION CATEGORY

EXPLANATION OF SIGNIFICANT CHANGES

| Line Item | 2011 – 2012 Budget | 2012 – 2013 Budget | Explanation for Change |
|-----------------------|-----------------------|-----------------------|--|
| Maintenance & Service | \$6,000 | \$8,000 | Adjusted to Reflect Historical Expenses |
| Playground Equipment | \$0 | \$2,000 | Restored Funding for Possible Equipment Replacement |

GENERAL FUND EXPENSES PLANNING & ZONING CATEGORY

EXPLANATION OF SIGNIFICANT CHANGES

| Line Item | 2011 – 2012 Budget | 2012 – 2013 Budget | Explanation for Change |
|-----------------------|-----------------------|-----------------------|------------------------------|
| Maintenance & Service | \$4,000 | \$13,000 | Reference Budget Notes Below |

ADDITIONAL BUDGET NOTES

The maintenance and service line item includes expenses for completing the Village master plan (\$3,550), updating the Village's zoning map (\$2,000), updating the Village's sanitary sewer maps (\$3,500), and updating the Village's storm sewer maps (\$3,000).

SUMMARY 2012 – 2013 MAJOR STREETS FUND OVERVIEW

| Projected 2012 – 2013 Fiscal Year Carry-Over | \$60,000 |
|--|-----------|
| Projected 2012 – 2013 Revenues | \$114,700 |
| Projected 2012 – 2013 Expenditures | \$109,020 |
| Projected 2012 – 2013 Operating Surplus | \$5,680 |
| Projected 2012 – 2013 Fiscal Year Ending Balance | \$65,680 |

Executive Overview

The major streets fund collects a vast majority of its funding through Act 51 funds. The 2012-2013 budget for major streets focuses on general operating costs and does not include an abundance of major capital improvement projects for the two following reasons:

- 1. The need to transfer additional funds to the local street fund to pay for expenses related to the Cherry Street Bridge project.
- 2. The beginning of a major evaluation of major and local streets that will be conducted in order to help prepare for future infrastructure projects.

As noted, a comprehensive evaluation will be conducted during the 2012 – 2013 budget year in regards to future infrastructure needs. It should also be noted that any major sidewalk repairs or paving projects could be drawn from the residual fund balance or from the small operating surplus projected for the major streets fund during the 2012 – 2013 fiscal year.

Alternatively, any significant capital improvements projects on the major streets system could be funded by transferring a smaller amount of major streets funds to the local streets fund and allowing the local streets fund to rely more heavily upon its residual fund balance.

MAJOR STREETS EXPENSES

ITEMIZED WAGES

The following individuals receive the following amounts of compensation from the Major Streets Fund (**note**: all DPW employees receive 7.5% of their wages from this budget category):

| DPW Superintendent Bryan Treat | \$4,101 |
|--------------------------------|---------|
| Senior Equipment Operator | \$3,047 |
| Equipment Operator | \$3,164 |

TOTAL

\$10,312

EXPLANATION OF SIGNIFICANT CHANGES

| Line Item | 2011 – 2012 Budget | 2012 – 2013 Budget | Explanation for Change |
|------------------------|-----------------------|-----------------------|---------------------------------|
| Salaries | | | Improved Projecting and Cost |
| Part-Time DPW | \$0 | \$1,400 | Accounting Capability |
| Health Savings | | | New Line Item Due to Change |
| Contributions | N/A | \$1,125 | in Health Care Plan |
| | | | No Major Paving |
| Street Paving Projects | \$7,000 | \$1,000 | Projects Currently Planned |
| | | | No Major Sidewalk Repairs on |
| Sidewalks & Curbs | \$16,000 | \$1,000 | Major Streets Planned |
| Contributions to | | | Additional Funds Transferred to |
| Local Streets | \$30,000 | \$40,000 | Pay for Cherry Street Bridge |

SUMMARY 2012 – 2013 LOCAL STREETS FUND OVERVIEW

| Projected 2012 – 2013 Fiscal Year Carry-Over | \$120,000 |
|--|-----------|
| Projected 2012 – 2013 Revenues | \$87,300 |
| Projected 2012 – 2013 Expenditures | \$86,770 |
| Projected 2012 – 2013 Operating Surplus | \$530 |
| Projected 2012 – 2013 Fiscal Year Ending Balance | \$120,530 |

Executive Overview

The local streets fund collects a vast majority of its funding through Act 51 funds and from the major streets fund. The 2012 - 2013 budget for local streets focuses on general operating costs and does not include an abundance of major capital improvement projects for the two following reasons:

- 1. The need to pay for expenses related to the Cherry Street Bridge project.
- 2. The current evaluation being conducted of major and local streets that will help to properly prepare for future infrastructure projects.

LOCAL STREETS EXPENSES

ITEMIZED WAGES

The following individuals receive the following amounts of compensation from the Local Streets Fund (**note**: all DPW employees receive 7.5% of their wages from this budget category):

| DPW Superintendent Bryan Treat | \$4,101 |
|--------------------------------|---------|
| Senior Equipment Operator | \$3,047 |
| Equipment Operator | \$3,164 |

TOTAL

\$10,312

EXPLANATION OF SIGNIFICANT CHANGES

| Line Item | 2011 – 2012 Budget | 2012 – 2013 Budget | Explanation for Change |
|------------------------|-----------------------|-----------------------|------------------------------|
| Salaries | | | Improved Projecting and Cost |
| Part-Time DPW | \$0 | \$1,400 | Accounting Capability |
| Health Savings | | | New Line Item Due to Change |
| Contributions | N/A | \$1,125 | in Health Care Plan |
| | - | | No Major Paving |
| Street Paving Projects | \$30,000 | \$1,000 | Projects Currently Planned |

ADDITIONAL BUDGET NOTES

Please refer to the additional budget notes in the Major Streets section for information related to both the major and local street funds.

SUMMARY 2012 – 2013 WATER SYSTEM IMPROVEMENT DEBT FUND OVERVIEW

| Projected 2012 – 2013 Fiscal Year Carry-Over | \$27,500 |
|--|----------|
| Projected 2012 – 2013 Revenues | \$88,731 |
| Projected 2012 – 2013 Expenditures | \$87,265 |
| Projected 2012 – 2013 Surplus Funds | \$1,466 |
| Projected 2012 – 2013 Fiscal Year Ending Balance | \$28,966 |

Executive Overview

The 2011 - 2012 budget utilized a rate of 1.755 mills in order to generate enough revenue to pay for the costs associated with the water system improvement project that was undertaken within the Village in 1996. The 2012 - 2013 budget proposes that this rate remains the same, at 1.755 mills.

SUMMARY 2012 – 2013 WWTP IMPROVEMENT DEBT FUND OVERVIEW

| Projected 2012 – 2013 Fiscal Year Carry-Over | \$77,014 |
|---|-----------|
| Projected 2012 – 2013 Revenues | \$97,125 |
| Projected 2012 – 2013 Expenditures | \$127,969 |
| Projected 2012 – 2013 Operating Deficit (Planned) | -\$30,875 |
| Projected 2012 – 2013 Fiscal Year Ending Balance | \$46,139 |

Executive Overview

The 2012 – 2013 Budget proposes a reduction in the SSO rate from \$2.52 to \$1.75.

This reduction is possible due to the recent refunding of the WWTP Improvement project bonds that were used to finance the completion of this project in 2002. This bond refunding allowed a significant fund balance to accumulate that can be used to defray the costs of infrastructure projects that are being proposed for the WWTP and would be financed through higher sewer rates. While this reduction leans heavily upon the fund balance in order to offset the impact of the sewer rate increases on system users, it is being planned prudently.

SUMMARY 2012 – 2013 DWRF WATER TOWER DEBT FUND OVERVIEW

| Projected 2012 – 2013 Fiscal Year Carry-Over | \$37,736 |
|---|-----------|
| Projected 2012 – 2013 Revenues | \$122,202 |
| Projected 2012 – 2013 Expenditures | \$122,673 |
| Projected 2012 – 2013 Operating Deficit (Planned) | -\$471 |
| Projected 2012 – 2013 Fiscal Year Ending Balance | \$37,265 |

Executive Overview

The 2012-2013 Budget proposes a reduction in the DWRF water tower mill rate from 2.58 to 2.48 mills.

This reduction is being proposed in order to ensure that the fund balance does not accumulate too many funds. At the same time, the amount of revenues collected through this mill rate will be sufficient to meet the bond payment obligations related to the water tower project.

SUMMARY 2012 – 2013 SEWER FUND OVERVIEW

| Projected 2012 – 2013 Fiscal Year Carry-Over | \$78,000 |
|--|-----------|
| Projected 2012 – 2013 Revenues | \$562,612 |
| Projected 2012 – 2013 Expenditures | \$561,312 |
| Projected 2012 – 2013 Operating Surplus | \$1,300 |
| Projected 2012 – 2013 Fiscal Year Ending Balance | \$79,300 |

Executive Overview

The 2012 – 2013 Budget proposes that the sewer rate be increased from a flat rate charge of \$25.00 per quarter and a consumption charge of \$7.23 per 1,000 gallons to a flat rate charge of \$27.00 per quarter and a consumption charge of \$7.95 per 1,000 gallons.

The request for this increase stems from three major infrastructure projects that will be undertaken during the 2012 - 2013 budget year:

- 1. The upgrade of the East St. Clair lift station project and the alarm system used on all sanitary sewer system lift stations.
- 2. The proposed upgrade of the tertiary treatment system, a critical element of the WWTP that must be replaced in order for the plant to continue to meet DEQ standards.
- 3. The proposed repair of the WWTP roof, which is in deteriorating condition and is currently estimated to cost about \$40,000 to replace and repair.

SEWER FUND EXPENSES

ITEMIZED WAGES

The following individuals receive the following amounts of compensation from the Sewer Fund:

| WWTP Superintendent Mark Farley | \$54,829 |
|---------------------------------|----------|
| WWTP Operator – C License | \$41,767 |
| WWTP Operator – C License | \$41,767 |
| Sewer Billing Clerk (20%) | \$7,896 |

The budget category also supports the following wage-related expenses:

| Cashing Out of Comp Hours | \$8,000 |
|----------------------------|---------|
| Temporary Assignment Costs | \$2,130 |

TOTAL \$154,723

EXPLANATION OF SIGNIFICANT CHANGES

| Line Item | 2011 – 2012 Budget | 2012 – 2013 Budget | Explanation for Change |
|--|-----------------------|-----------------------|---|
| Salaries Full-Time | \$149,000 | \$155,000 | Improved Projecting and Cost Accounting Capability |
| Salaries Part-time | \$3,000 | \$2,500 | Retained Due to Expected Employee Absence |
| Health Savings Contributions | N/A | \$19,500 | New Line Item Due to Change in Health Care Plan |
| Maintenance Contract | \$50,000 | \$42,500 | Changed to Reflect Reduction in Anticipated Needs |
| Sewer System – Capital Projects | \$10,000 | \$2,000 | Reduced Due to Other Planned Capital Projects and Past Use |
| East St. Clair Upgrade Project – Bonds | N/A | \$19,000 | Costs Associated with Repayment of ESC Bonds |
| Tertiary Treatment System | N/A | \$37,500 | Critical Component for WWTP that must be Replaced |
| Roof Repairs | N/A | \$32,000 | Proposed Repairs to WWTP Roof |
| Contingencies | \$68,610 | \$0 | Zeroed Out to Reflect Fund Equity Figures |
| Rate Adjustment – Diminished Collection | N/A | \$3,500 | Added to Reflect the Fact Rate Adjustments Only Apply to Three Out of the Four Quarters |

SUMMARY 2012 – 2013 WATER FUND OVERVIEW

| Projected 2012 – 2013 Fiscal Year Carry-Over | \$22,854 |
|--|-----------|
| Projected 2012 – 2013 Revenues | \$456,601 |
| Repayment to General Fund | \$10,000 |
| Projected 2012 – 2013 Expenditures | \$415,805 |
| Projected 2012 – 2013 Operating Surplus | \$8,000 |
| Projected 2012 – 2013 Fiscal Year Ending Balance | \$30,854 |

Executive Overview

The 2012-2013 budget proposes that the water rate be increased from a flat rate charge of \$25.00 per quarter and a consumption charge of \$4.75 per 1,000 gallons to a flat rate charge of \$30.00 per quarter and a consumption charge of \$5.25 per 1,000 gallons.

The request for this increase stems from several factors, including:

- 1. The imperative need to enhance the residual fund balance; infrastructure will continue to age and repairs and replacements will increase in frequency.
- 2. A roughly 8.5% increase levied by the Detroit Water and Sewerage District upon the fixed costs of water purchased by the Village.
- 3. The need to perform preventative maintenance on the water tower.
- 4. The need to repay the general fund \$10,000 from past accumulated amounts owed.

WATER FUND EXPENSES

ITEMIZED WAGES

The following individuals receive the following amounts of compensation from the Water Fund (**note**: all DPW employees receive 20% of their compensation from this fund):

| DPW Superintendent Bryan Treat | \$10,937 |
|--------------------------------|----------|
| Senior Equipment Operator | \$8,437 |
| Equipment Operator | \$8,125 |
| Water Billing Clerk (45%) | \$17,136 |

The budget category also supports the following wage-related expenses:

| Cashing Out of Comp Hours | \$4,500 |
|----------------------------|---------|
| Temporary Assignment Costs | \$1,500 |

TOTAL \$50,635

EXPLANATION OF SIGNIFICANT CHANGES

| Line Item | 2011 – 2012 Budget | 2012 – 2013 Budget | Explanation for Change |
|------------------------|-----------------------|-----------------------|-----------------------------|
| Health Savings | | | New Line Item Due to Change |
| Contributions | N/A | \$5,400 | in Health Care Plan |
| | 8 | | Reduced Fees for Auditing |
| Audit Fees | \$2,300 | \$1,025 | Water Fund |
| | | | Planned Water |
| Water Tower | \$2,250 | \$4,000 | Tower Tank Cleaning |
| | | 1 | Anticipated 8.5% Increase |
| Detroit Water Purchase | \$215,000 | \$232,000 | Levied by DWSD |
| | | | Purchase of Generator For |
| Air Adv. Generator | N/A | \$2,500 | Back-Up Use at Tower |

SUMMARY 2012 – 2013 EQUIPMENT FUND OVERVIEW

| Projected 2012 – 2013 Fiscal Year Carry-Over | \$105,000 |
|--|-----------|
| Projected 2012 – 2013 Revenues | \$112,700 |
| Projected 2012 – 2013 Expenditures | \$112,325 |
| Projected 2012 – 2013 Operating Surplus | \$375 |
| Projected 2012 – 2013 Fiscal Year Ending Balance | \$105,375 |

Executive Overview

The equipment fund will be able to meet its expected expenditures during the 2012 – 2013 budget year effectively, provided that the equipment rental rates that are estimated to be deposited into the equipment fund are fully contributed. The total fund balance of the equipment fund has decreased within the past fiscal year due to the following reasons:

- 1. Monies within the fund were used to finance an early retirement agreement.
- 2. A large portion of monies were used to purchase a new dump truck.
- 3. Fewer equipment rental charges were deposited into the revenue portion of the fund because there was less usage during the warmer winter months.

EQUIPMENT FUND EXPENSES

ITEMIZED WAGES

The following individuals receive the following amounts of compensation from the Equipment Fund (**note**: all DPW employees receive 12% of their compensation from this fund):

DPW Superintendent Bryan Treat \$6,562 Senior Equipment Operator \$4,875 Equipment Operator \$5,061

The budget category also supports the following wage-related expenses:

Cashing Out of Comp Hours \$800 Temporary Assignment Costs \$200

TOTAL \$17,498

EXPLANATION OF SIGNIFICANT CHANGES

| Line Item | 2011 – 2012 Budget | 2012 – 2013 Budget | Explanation for Change |
|-----------------------|-----------------------|-----------------------|-------------------------------|
| C.I. D. | 27/1 | *** | Improved Projecting and Cost |
| Salaries – Part-time | N/A | \$1,700 | Accounting Capability |
| Health Savings | | | New Line Item Due to Change |
| Contributions | N/A | \$1,700 | in Health Care Plan |
| | | | No Planned Purchases During |
| Capital Expenditures | \$115,000 | \$0 | 2012 – 2013 Fiscal Year |
| | | | Repayment of Loan Funds for |
| Dump Truck | N/A | \$9,250 | Dump Truck Purchase |
| | | | Zeroed Out to Reflect Band in |
| Contingencies | \$62,338 | \$0 | Fund Equity Figures |
| | | | |
| General Fund Contrib. | \$39,500 | \$0 | No Need to Transfer Funds |
| | 5 | _ | Zeroed Out to Reflect |
| Contingencies | \$62,338 | \$0 | Fund Equity Figures |